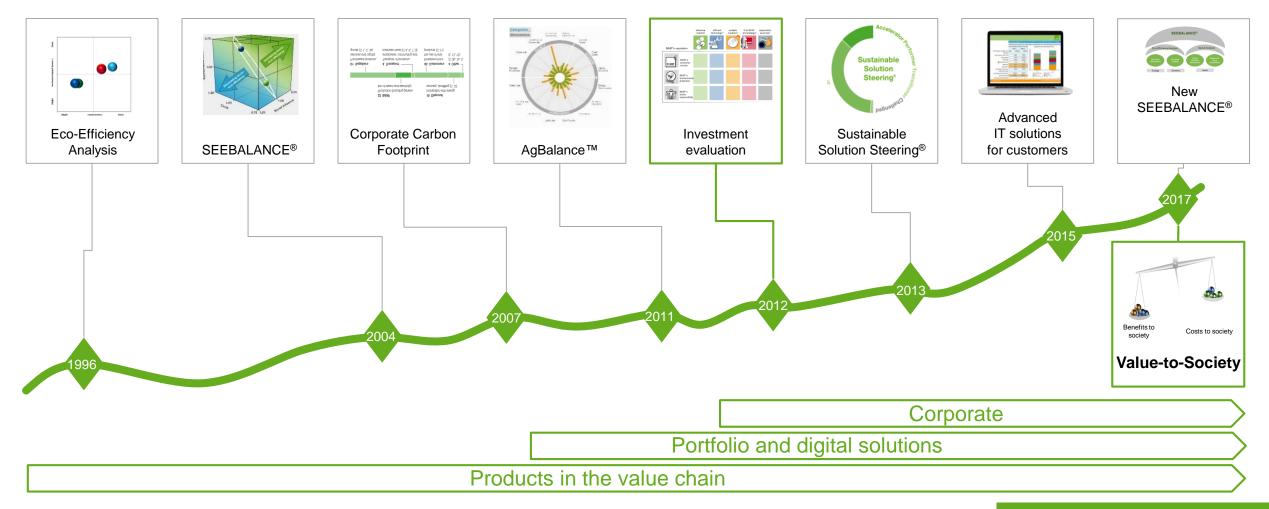


Value-to-Society A new metrics to evaluate investment projects?

World Natural Capital Forum, Edinburgh, November 27, 2017 Christian Heller, Sustainability Strategy

Our sustainability measurement journey

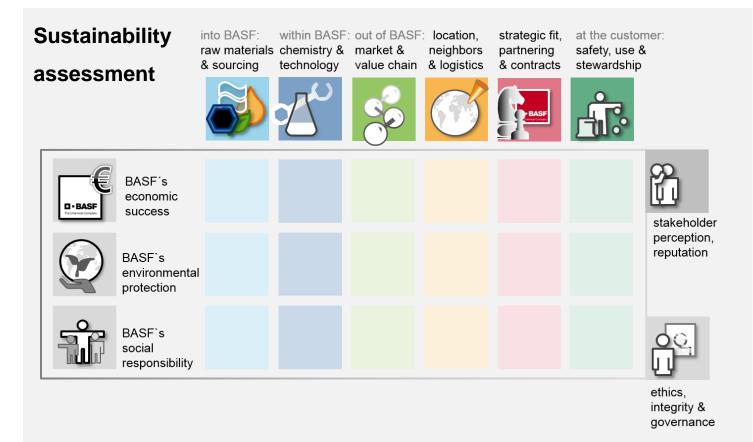
Value-to-Society: Valuing our economic, social and environmental impacts





How we assess our site investment projects as of today

Comprehensive evaluation from plurality of departments

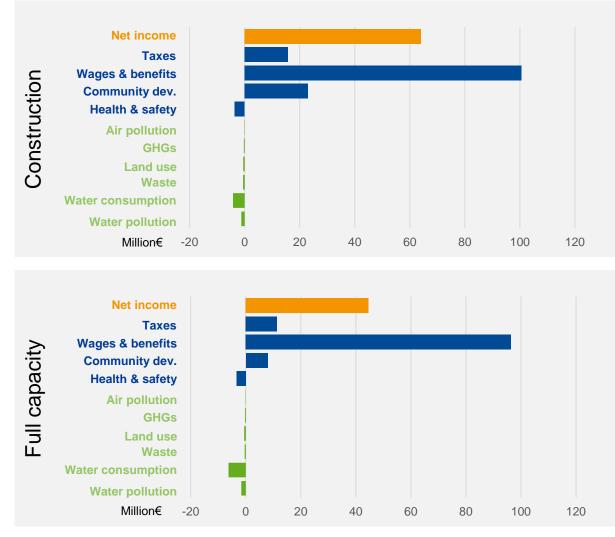


- Qualitative and quantitative metrics
- Focus on outcome
- Long-term perspective
- Traffic light system for performance
- Complete value chain
- All material aspects assessed



Value-to-Society: The assessment concept of the future?

Valuing the financial and pre-financial impacts on society in a common unit



- Macro-societal perspective on performance
- Long-term perspective via valuation coefficients
- Transparency on materiality and interdependencies
- Tangible metric in business language
- Improved scenario modelling
- High efforts for comprehensive assessment



We create chemistry